



**TURNKEY COMMUNICATION SERVICES PUBLIC COMPANY LIMITED**

**Risk Management Policy**

**P-BOD-032**



Turnkey Communication Services Public Company Limited (the “Company”) has established a systematic and continuous risk management framework, applying a consistent standard risk management process across all units. Information technology is utilized to enhance the speed of communication and data processing. The Company also regularly monitors, evaluates, and adjusts its risk management plans to ensure that operations achieve their intended objectives.

## Risk Management Practices

1. The Board of Directors, management, and all employees are responsible for assessing, monitoring, and supporting the implementation of an effective risk management process.
2. The Company establishes a risk management process in accordance with recognized standards or international best practices to ensure consistent implementation and development across the entire organization, aligned with the Company’s business policies.
3. Risk assessment is promoted as an integral part of operations, strategy formulation, and planning processes in order to achieve the objectives, goals, missions, and vision set by the Company.
4. The Company implements an enterprise-wide risk management process that takes into account both internal and external risk factors, with systematic and continuous assessment and monitoring. The process is regularly reviewed and improved to remain appropriate to short-term and long-term changes in the business environment.
5. An annual risk management plan is prepared and submitted for consideration and approval by the Risk Management Committee and the Board of Directors, ensuring its adequacy and suitability to the current business environment. The Company ensures that risk management matters are communicated to employees at all levels to foster shared understanding and risk awareness, and to encourage learning, information exchange, and experience sharing, leading to sustainable continuous development.

This Risk Management Policy was reviewed and approved by the Board of Directors at Meeting No. 5/2025 on November 12, 2025, and has been effective from November 12, 2025.

*- Kittisak Amornchairojkul -*  
(MR. KITTISAK AMORNCHAIROJKUL)  
Chairman of Board of Directors